

2014 Larger Community Foundations Conference
Board Governance Survey
2/26/14

| Board Leader | Foundation | Length of time in your current role | Length of time in overall service to the board | Total number of trustees | Number of appointed trustees | Length of term for Board Chair (years) | Maximum number of terms for Board Chair | Length of term for Trustees (years) | Maximum number of terms for Trustees |
|------------------|--|-------------------------------------|--|--------------------------|------------------------------|--|---|-------------------------------------|--------------------------------------|
| Jack Davis | Arizona Community Foundation | 1 year | 8 years | 32 | 5 | 1 | 2 | 5 | 2 |
| Suzanne Boas | The Community Foundation for Greater Atlanta | 1 month | 5 years | 18 | 0 | 3 | 1 | 5 | 1 |
| Cynthia Telles | California Community Foundation | 1 year | 9 years | 20 | 20 | 2 | 1 | 3 | 3 |
| Peter Strange | Greater Cincinnati Community Foundation | 2 years | 8 years | 16 | 16 | 2 | 1 | 3 | 3 |
| Ellen Ireland | The Dayton Foundation | 7 months | 9 years | 15 | 5 | 1 | 2 | 5 | 2 |
| Sandra Shreve | The Denver Foundation | 2 months | 4 years | 21 | 0 | 2 | 1 | 3 | 2 |
| Yvette Melendez | Hartford Foundation for Public Giving | 1 month | 13.5 years | 9 | 6 | 1 | 3 | 5 | 2 |
| Bob Regnier | Greater Kansas City Community Foundation | 1 year | 8 years | 18 | 0 | 2 | 2 | 3 | 2 |
| Cleveland Justis | Marin Community Foundation | 2 months | 2.5 years | 9 | 9 | 1 | 2 | 4 | 2 |
| David Newton | Community Foundation for Greater New Haven | 1 year, 2 months | 6 years | 11 | 7 | 2 | 1 | 7 | 1 |
| Todd Simon | Omaha Community Foundation | 2 months | 6.5 years | 20 | 0 | 3 | | 3 | 2 |
| Sue Miller | Oregon Community Foundation | 1 year | 5.5 years | 14 | 14 | 1 | 2 | 4 | 2 |
| Edie Shapira | The Pittsburgh Foundation | 1 year | 10 years | 19 | 0 | 2 | 2 | 3 | 3 |
| Frank Risch | Communities Foundation of Texas | 1 month | 7 years | 18 | 1 | 1 | 3 | 5 | 2 |
| Mark Wilson | The Saint Paul Foundation & The Minnesota Foundation | 1 year | 10 years | 18 | 0 | 1 | 2 | 3 | 3 |
| Tom Chewning | The Community Foundation Serving Richmond & Central Virginia | (Vice Chair) | 6 years | 21 | 0 | 1 | 2 | 3 | 3 |

| Foundation | Standing Committees | # Trustees, Non-Trustees | Standing Comm Meeting Frequency | External Support for CEO Eval? | External Support for Board Dev? | External Support Other? |
|---|---|--------------------------|---------------------------------|--------------------------------|---------------------------------|---|
| Arizona Community Foundation | Audit & Compliance Committee: oversee the annual audit and the organization's legal compliance; to review, resolve and approve gift acceptance policies, guidelines for external fund managers, fund agreement forms, fund terminations and the exercise of variance authority; and to serve as Corporation Member to ACF Supporting Organizations | 3, 3 | Quarterly | | | |
| | Impact Investing Committee: develop the policies and advise on the implementation of the organization's program- and mission-related investing strategy | 5, 4 | | | | |
| | Finance, Administration & Budget Committee: oversee the administrative, business and financial operations of the Corporation, including, but not limited to, the annual operating fund budget, human resources, compensation and benefits, operations and organizational management, and information technology | 6, 0 | | | | |
| | Investment Committee: develop and oversee the organization's overall investment management strategy and policies | 7, 4 | | | | |
| | Nominating & Governance Committee: provide assistance to the Corporation's Board of Directors in fulfilling its responsibility by assessing and selecting/nominating strong and capable candidates to serve on the Board of Directors; selecting/nominating the officers of the Board: Chair, Vice Chair, Secretary and Treasurer; making recommendations as to the size, composition, structure, operations, performance and effectiveness of the Board; developing and recommending to the Board a set of corporate governance principles, including independence standards and ensuring compliance with industry standards; and otherwise taking a leadership role in shaping Corporation governance | 7, 0 | | | | |
| | Philanthropic Services Committee: authorize and approve all grants paid by the organization, oversee the organization's programs and strategic initiatives, and advise on methods to engage donors and develop gifts | 9, 5 | | | | |
| The Community Foundation for Greater Atlanta | Community Partnerships (all grantmaking and special initiatives) | 9, 8 | Quarterly | No | No | Every 3 years we use outside consultants for comp review including CEO compensation |
| | Governance (audit, CEO review, budget, etc) | 5, 0 | | | | |
| | Investment (oversee all investments) | 3, 7 | | | | |
| | Philanthropic Services (all donor outreach and services) | 3, 6 | | | | |
| California Community Foundation | Audit Committee | 5, 0 | Quarterly/varies | No | Yes | CEO Compensation Assessment |
| | Budget Committee | 8, 0 | | | | |
| | Development Subcommittee | 8, 0 | | | | |
| | Board Affairs, Personnel & Compensation Committee | 7, 0 | | | | |
| | Investment Committee | 7, 3 | | | | |
| | Program Committee | 9, 0 | | | | |

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| Greater Cincinnati Foundation | Governance -Advise the Governing Board as a whole on corporate governance matters. | 5, 0 | Most quarterly; some 2x/year | No | Yes | |
| | Finance: Assure that the Foundation maintains the highest standards of financial stewardship and accountability in all operations and activities. | 3, 0 | | | | |
| | Community Investment: Review, prioritize and make grant and Community Leadership Initiative recommendations to GCF's Governing Board, with input from Community Investment Staff and six topic-specific Advisory Committees. | 4, 0 | | | | |
| | Investments: Recommend investment policies to the Governing Board; monitor investment performance; periodically evaluate the effectiveness of the Foundation's combined trust and corporate form structure. | 3, 0 | | | | |
| | Audit: Oversee the integrity of GCF's annual audit, including oversight of an outside auditing firm and the audit itself. | 2, 0 | | | | |
| | Giving Strategies: In collaboration with the Vice President for Giving Strategies and Vice President for Communications & Marketing, participate in attracting and engaging donors. | 3, 0 | | | | |
| The Dayton Foundation | Audit Committee | 1, 5 | Quarterly | Yes | No | Complete annual board evaluation |
| | Development Committee | 3, 18 | | | | |
| | Executive Committee | 7, 0 | | | | |
| | Finance Committee | 4, 5 | | | | |
| | Grants Committee | 4, 5 | | | | |
| | Marketing Committee | 4, 12 | | | | |
| Denver Foundation | Basic Human Needs | 4, 15 | Varies (2-4x/year) | | | |
| | Communications and Marketing | 2, TBD | | | | |
| | Community Impact | 6, 1 | | | | |
| | Economic Opportunity | 2, 11 | | | | |
| | Education | 3, 12 | | | | |
| | Executive | 7, 0 | | | | |
| | Finance, Administration, and Audit | 5, 0 | | | | |
| | Impact Investing | 5, 6 | | | | |
| | Inclusiveness | 4, 8 | | | | |
| | Investment | 4, 5 | | | | |
| | Nominating and Governance | 6, 0 | | | | |
| | Philanthropic Leadership | 2, 16 | | | | |
| | Philanthropic Services | 4, 7 | | | | |
| | Professional Advisors | 2, 13 | | | | |
| | Strengthening Neighborhoods | 3, 8 | | | | |

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| Hartford Foundation for Public Giving | Administration - finance, human resources, information technology | 3, 0 | Every other month | would like ideas | Yes | |
| | Governance - nominating, board evaluation | 3, 0 | | | | |
| | Investment | 6, 0 | | | | |
| | Audit | 3, 0 | | | | |
| | Cultivation - donor cultivation | 3, 0 | | | | |
| Greater Kansas City Community Foundation | Executive | 7, 0 | Quarterly/ varies | No | No | |
| | Investment | 1, 3 | | | | |
| | Grants | 7, 0 | | | | |
| | Audit | 4, 0 | | | | |
| | Compensation | 3, 0 | | | | |
| | Nominating | 1, 3 | | | | |
| Marin Community Foundation | Governance | 4, 0 | Ad hoc | Yes | Yes | Governance and Investment Committee have consultants also |
| | Investment | 0, 7 | meets quarterly | | | |
| | Audit | 1, 2 | meets annually | | | |
| | Compensation | 3, 0 | | | | |
| | Nominating | | | | | |
| Community Foundation for Greater New Haven | Audit | 3,0 | Every other month | Would like ideas | Would like ideas | Advice on legal, diversity, and investments |
| | Development | 3,0 | | | | |
| | Finance | 3,0 | | | | |
| | Investment | 3,0 | | | | |
| | Community Strategies and Knowledge | 3,0 | | | | |
| | Executive | 4,0 | | | | |
| The Omaha Community Foundation | Governance - serves as Exec Comm, oversees exec compensation, board nominations, and general governance and policy oversight | 6, 0 | Ad hoc | No | No | |
| | Finance - approves budgets, investments, gift acceptance and liquidation of non-publicly traded assets | 3, 5 | | | | |
| | Grow Philanthropy - provides strategic guidance on donor acquisition and engagement activities to include marketing, development, giving days, and advisor relations | 4, 3 | | | | |
| | Grants Committee - makes decisions about allocation of discretionary grants | 8, 7 | | | | |
| | Community Investment Committee - oversees leadership and initiative work (presently nonprofit capacity building and , fiscal sponsor relationships, | 3, 2 | | | | |
| | Strategic Planning Committee - leads strategic planning efforts and retreat planning for the board of directors) | 4, 3 | | | | |

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| The Community Foundation Serving Richmond & Central VA | Audit-oversees all material aspects of financial reporting, internal controls + audit. | 5, 0 | Quarterly | No | No | Used consultant to help implement strategic/high impact grants process |
| | Distributions-grant policy, approves discretionary grants, community leadership | 9, 0 | | | | |
| | Donor Services-fund policy, outreach strategies + communications | 7, 0 | | | | |
| | Finance-operating budget, compensation matters, benchmarking | 5, 0 | | | | |
| | Governance-governing documents, bd policy, nominations and elections | 5, 0 | | | | |
| | Investment-oversees investment mgmt + trust oversight | 5, 0 | | | | |
| Saint Paul Foundation and The Minnesota Foundation (Minnesota Philanthropy Partners) | Executive - Act on behalf of Minnesota Community Foundation and The Saint Paul Foundation boards as needed. 1. Oversee the performance, goal setting and evaluation of the president and CEO. | 7, 0 | 3-4x/year | No | No | Consultant for strategic planning |
| | Governance - Oversee Minnesota Community Foundation and The Saint Paul Foundation board member recruitment, board member development, engagement of board members and governance issues. | 8, 0 | | | | |
| | Finance and Infrastructure - Oversee Minnesota Community Foundation and The Saint Paul Foundation's financial and budgetary performance and risks and review infrastructure needs as appropriate. | 7, 0 | | | | |
| | Foundation and The Saint Paul Foundation's financial statements to assure they present fairly the financial position and operations of the foundations and report the committee's findings and recommendations to the | 5, 0 | | | | |
| | Grants & Community Initiatives - Review and take action on grants from The Saint Paul Foundation's unrestricted and field of interest funds and oversee Minnesota Community Foundation's and The Saint Paul Foundation's grantmaking and community partnerships and programs. | 10, 0 | | | | |
| | Investment - Provide investment oversight to the U.S. Bank Trust and The Community Investment Group multi-asset endowment portfolios and the donor advised diversified equity and fixed income portfolios. | 6, 0 | | | | |
| | | | | | | |
| Communities Foundation of Texas | Executive | 5, 0 | Ad hoc/quarterly | No | No | |
| | Investments | 4, 3 | | | | |
| | Governance | 5, 0 | | | | |
| | Philanthropy (discretionary grantmaking) | 7, 0 | | | | |
| | Finance and Audit | 4, 1 | | | | |
| | Caruth Foundation Grant Review | 6, 0 | | | | |
| | Educate Texas | 6, 0 | | | | |