

2014 Larger Community Foundations Conference
Board Governance Survey
2/26/14

Board Leader	Foundation	Length of time in your current role	Length of time in overall service to the board	Total number of trustees	Number of appointed trustees	Length of term for Board Chair (years)	Maximum number of terms for Board Chair	Length of term for Trustees (years)	Maximum number of terms for Trustees
Jack Davis	Arizona Community Foundation	1 year	8 years	32	5	1	2	5	2
Suzanne Boas	The Community Foundation for Greater Atlanta	1 month	5 years	18	0	3	1	5	1
Cynthia Telles	California Community Foundation	1 year	9 years	20	20	2	1	3	3
Peter Strange	Greater Cincinnati Community Foundation	2 years	8 years	16	16	2	1	3	3
Ellen Ireland	The Dayton Foundation	7 months	9 years	15	5	1	2	5	2
Sandra Shreve	The Denver Foundation	2 months	4 years	21	0	2	1	3	2
Yvette Melendez	Hartford Foundation for Public Giving	1 month	13.5 years	9	6	1	3	5	2
Bob Regnier	Greater Kansas City Community Foundation	1 year	8 years	18	0	2	2	3	2
Cleveland Justis	Marin Community Foundation	2 months	2.5 years	9	9	1	2	4	2
David Newton	Community Foundation for Greater New Haven	1 year, 2 months	6 years	11	7	2	1	7	1
Todd Simon	Omaha Community Foundation	2 months	6.5 years	20	0	3		3	2
Sue Miller	Oregon Community Foundation	1 year	5.5 years	14	14	1	2	4	2
Edie Shapira	The Pittsburgh Foundation	1 year	10 years	19	0	2	2	3	3
Frank Risch	Communities Foundation of Texas	1 month	7 years	18	1	1	3	5	2
Mark Wilson	The Saint Paul Foundation & The Minnesota Foundation	1 year	10 years	18	0	1	2	3	3
Tom Chewning	The Community Foundation Serving Richmond & Central Virginia	(Vice Chair)	6 years	21	0	1	2	3	3

Foundation	Standing Committees	# Trustees, Non-Trustees	Standing Comm Meeting Frequency	External Support for CEO Eval?	External Support for Board Dev?	External Support Other?
Arizona Community Foundation	Audit & Compliance Committee: oversee the annual audit and the organization's legal compliance; to review, resolve and approve gift acceptance policies, guidelines for external fund managers, fund agreement forms, fund terminations and the exercise of variance authority; and to serve as Corporation Member to ACF Supporting Organizations	3, 3	Quarterly			
	Impact Investing Committee: develop the policies and advise on the implementation of the organization's program- and mission-related investing strategy	5, 4				
	Finance, Administration & Budget Committee: oversee the administrative, business and financial operations of the Corporation, including, but not limited to, the annual operating fund budget, human resources, compensation and benefits, operations and organizational management, and information technology	6, 0				
	Investment Committee: develop and oversee the organization's overall investment management strategy and policies	7, 4				
	Nominating & Governance Committee: provide assistance to the Corporation's Board of Directors in fulfilling its responsibility by assessing and selecting/nominating strong and capable candidates to serve on the Board of Directors; selecting/nominating the officers of the Board: Chair, Vice Chair, Secretary and Treasurer; making recommendations as to the size, composition, structure, operations, performance and effectiveness of the Board; developing and recommending to the Board a set of corporate governance principles, including independence standards and ensuring compliance with industry standards; and otherwise taking a leadership role in shaping Corporation governance	7, 0				
	Philanthropic Services Committee: authorize and approve all grants paid by the organization, oversee the organization's programs and strategic initiatives, and advise on methods to engage donors and develop gifts	9, 5				
The Community Foundation for Greater Atlanta	Community Partnerships (all grantmaking and special initiatives)	9, 8	Quarterly	No	No	Every 3 years we use outside consultants for comp review including CEO compensation
	Governance (audit, CEO review, budget, etc)	5, 0				
	Investment (oversee all investments)	3, 7				
	Philanthropic Services (all donor outreach and services)	3, 6				
California Community Foundation	Audit Committee	5, 0	Quarterly/varies	No	Yes	CEO Compensation Assessment
	Budget Committee	8, 0				
	Development Subcommittee	8, 0				
	Board Affairs, Personnel & Compensation Committee	7, 0				
	Investment Committee	7, 3				
	Program Committee	9, 0				

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Greater Cincinnati Foundation	Governance -Advise the Governing Board as a whole on corporate governance matters.	5, 0	Most quarterly; some 2x/year	No	Yes	
	Finance: Assure that the Foundation maintains the highest standards of financial stewardship and accountability in all operations and activities.	3, 0				
	Community Investment: Review, prioritize and make grant and Community Leadership Initiative recommendations to GCF's Governing Board, with input from Community Investment Staff and six topic-specific Advisory Committees.	4, 0				
	Investments: Recommend investment policies to the Governing Board; monitor investment performance; periodically evaluate the effectiveness of the Foundation's combined trust and corporate form structure.	3, 0				
	Audit: Oversee the integrity of GCF's annual audit, including oversight of an outside auditing firm and the audit itself.	2, 0				
	Giving Strategies: In collaboration with the Vice President for Giving Strategies and Vice President for Communications & Marketing, participate in attracting and engaging donors.	3, 0				
The Dayton Foundation	Audit Committee	1, 5	Quarterly	Yes	No	Complete annual board evaluation
	Development Committee	3, 18				
	Executive Committee	7, 0				
	Finance Committee	4, 5				
	Grants Committee	4, 5				
	Marketing Committee	4, 12				
Denver Foundation	Basic Human Needs	4, 15	Varies (2-4x/year)			
	Communications and Marketing	2, TBD				
	Community Impact	6, 1				
	Economic Opportunity	2, 11				
	Education	3, 12				
	Executive	7, 0				
	Finance, Administration, and Audit	5, 0				
	Impact Investing	5, 6				
	Inclusiveness	4, 8				
	Investment	4, 5				
	Nominating and Governance	6, 0				
	Philanthropic Leadership	2, 16				
	Philanthropic Services	4, 7				
	Professional Advisors	2, 13				
Strengthening Neighborhoods	3, 8					

Foundation	Standing Committees	# Trustees, Non-Trustees	Standing Comm Meeting Frequency	External Support for CEO Eval?	External Support for Board Dev?	External Support Other?
Hartford Foundation for Public Giving	Administration - finance, human resources, information technology	3, 0	Every other month	would like ideas	Yes	
	Governance - nominating, board evaluation	3, 0				
	Investment	6, 0				
	Audit	3, 0				
	Cultivation - donor cultivation	3, 0				
Greater Kansas City Community Foundation	Executive	7, 0	Quarterly/ varies	No	No	
	Investment	1, 3				
	Grants	7, 0				
	Audit	4, 0				
	Compensation	3, 0				
	Nominating	1, 3				
Marin Community Foundation	Governance	4, 0	Ad hoc	Yes	Yes	Governance and Investment Committee have consultants also
	Investment	0, 7	meets quarterly			
	Audit	1, 2	meets annually			
	Compensation	3, 0				
	Nominating					
Community Foundation for Greater New Haven	Audit	3,0	Every other month	Would like ideas	Would like ideas	Advice on legal, diversity, and investments
	Development	3,0				
	Finance	3,0				
	Investment	3,0				
	Community Strategies and Knowledge	3,0				
	Executive	4,0				
The Omaha Community Foundation	Governance - serves as Exec Comm, oversees exec compensation, board nominations, and general governance and policy oversight	6, 0	Ad hoc	No	No	
	Finance - approves budgets, investments, gift acceptance and liquidation of non-publicly traded assets	3, 5				
	Grow Philanthropy - provides strategic guidance on donor acquisition and engagement activities to include marketing, development, giving days, and advisor relations	4, 3				
	Grants Committee - makes decisions about allocation of discretionary grants	8, 7				
	Community Investment Committee - oversees leadership and initiative work (presently nonprofit capacity building and , fiscal sponsor relationships,	3, 2				
	Strategic Planning Committee - leads strategic planning efforts and retreat planning for the board of directors)	4, 3				

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The Community Foundation Serving Richmond & Central VA	Audit-oversees all material aspects of financial reporting, internal controls + audit.	5, 0	Quarterly	No	No	Used consultant to help implement strategic/high impact grants process	
	Distributions-grant policy, approves discretionary grants, community leadership	9, 0					
	Donor Services-fund policy, outreach strategies + communications	7, 0					
	Finance-operating budget, compensation matters, benchmarking	5, 0					
	Governance-governing documents, bd policy, nominations and elections	5, 0					
	Investment-oversees investment mgmt + trust oversight	5, 0					
Saint Paul Foundation and The Minnesota Foundation (Minnesota Philanthropy Partners)	Executive - Act on behalf of Minnesota Community Foundation and The Saint Paul Foundation boards as needed. 1. Oversee the performance, goal setting and evaluation of the president and CEO.	7, 0	3-4x/year	No	No	Consultant for strategic planning	
	Governance - Oversee Minnesota Community Foundation and The Saint Paul Foundation board member recruitment, board member development, engagement of board members and governance issues.	8, 0					
	Finance and Infrastructure - Oversee Minnesota Community Foundation and The Saint Paul Foundation's financial and budgetary performance and risks and review infrastructure needs as appropriate.	7, 0					
	Foundation and The Saint Paul Foundation's financial statements to assure they present fairly the financial position and operations of the foundations and report the committee's findings and recommendations to the	5, 0					
	Grants & Community Initiatives - Review and take action on grants from The Saint Paul Foundation's unrestricted and field of interest funds and oversee Minnesota Community Foundation's and The Saint Paul Foundation's grantmaking and community partnerships and programs.	10, 0					
	Investment - Provide investment oversight to the U.S. Bank Trust and The Community Investment Group multi-asset endowment portfolios and the donor advised diversified equity and fixed income portfolios.	6, 0					
	Communities Foundation of Texas	Executive	5, 0	Ad hoc/quarterly	No	No	Occasionally for strategic planning, discretionary grantmaking, exec compensation
		Investments	4, 3				
Governance		5, 0					
Philanthropy (discretionary grantmaking)		7, 0					
Finance and Audit		4, 1					
Caruth Foundation Grant Review		6, 0					

	Educate Texas	2014 Larger Community Foundations C	6, 0				
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Board Governance Survey - Committee Structure